



# City of Cambridge

## Executive Department

**YI-AN HUANG**  
City Manager

**CMA 2026-166**  
**IN CITY COUNCIL**  
June 1, 2026

To the Honorable, the City Council:

I am hereby recommending the following amendments to the FY27 Submitted General Fund Budget. These amendments to the Budget reflect Council priorities related to addressing ongoing housing needs and continuing to support the most vulnerable populations in our community.

The City will increase funding to the Housing Department's FY27 operating budget by \$200,000 to support exploring new initiatives such as social housing, and to look at options for supporting the development of the new Cambridge Community Land Trust (CCLT). Housing continues to be a top priority for our community, and the City is committed to confronting the housing crisis both through policy changes as well as through the allocation of city resources as new ideas and strategies emerge. As previously discussed, and communicated with City Council, the City has formed a Social Housing Task Force to explore how a social housing model could work in Cambridge. The additional FY27 funding will support the services of a consultant to help the task force look at existing social housing programs and consider financing models for social housing. The CCLT may provide another new approach to create and preserve affordable housing in the community and staff will explore how their work could align with the City's work to promote affordable housing. The total amended FY27 appropriation for the Housing Department will now be \$36,534,881 (up from \$36,334,881 originally submitted as part of the FY27 Budget).

The City will also increase funding to the Equity and Inclusion Department's (Commission on Immigrant Rights and Citizenship) FY27 operating budget by \$50,000 for additional resources to meet the growing demand for immigrant legal services. The department currently supports a part-time paralegal position through a nonprofit partnership, which is critical for individuals and families navigating complex immigration processes, understanding their rights, and facing potential enforcement actions. The additional funds will allow for the expansion of this partnership, and strengthen the department's ability to effectively respond, provide services, and collaborate with community partners to support and protect immigrant residents. The total amended FY27 appropriation for the Equity and Inclusion Department will now be \$3,055,021 (up from \$3,005,021 originally submitted as part of the FY27 Budget).

There will be an adjustment to the amount transferred in FY27 from the Health Claims Trust Fund (\$250,000) as a revenue source for the Employee Benefits Department budget to offset the overall impact



of these new expenditures. The total amended FY27 Health Claims Trust Fund revenue, which is used to offset health insurance, dental, and life insurance costs, will be \$18,500,000 (up from \$18,250,000 originally submitted as part of the FY27 Budget).

The recommended amendments to the FY27 Budget are made after careful consideration of City Council and community feedback leading up to, and throughout, the budget process; uncertainty at the federal level; and continually evolving community needs. The amendments are also made in the context of preserving the City's fiscal strength and flexibility in an increasingly challenging and uncertain economic environment.

These increases will bring the total FY27 Operating Budget for the City to \$1,033,209,502 (up from the \$1,032,959,502 originally submitted FY27 Operating Budget) and an increase of \$41,028,182 or 4.1% from the FY26 Adopted Budget. The projected tax levy to support the FY27 Budget is \$725,608,519, an increase of \$46,756,048 or 6.9% from the FY26 tax levy. The actual tax levy will be determined in the fall as part of the property tax and classification process.

Very truly yours,

A handwritten signature in black ink, appearing to read 'Yi-An Huang', with a stylized flourish at the end.

Yi-An Huang  
City Manager

CITY COUNCIL, CITY OF CAMBRIDGE  
 SUBMITTED APRIL 27, 2026  
 AMENDED JUNE 1, 2026

Introduced by City Manager Yi-An Huang:

**AN ORDER CONCERNING APPROPRIATIONS FOR THE FISCAL YEAR BEGINNING JULY 1, 2026**

**ORDERED:** That the following sums, designated as appropriations, are hereby appropriated in the General Fund of the City of Cambridge.

Department	Salaries & Wages	Other Ordinary Maint.	Travel & Training	Extra- Ordinary Exp.	City Appropriation
Animal Control	\$ 467,343	\$ 34,060	\$ 5,150	\$ -	\$ 506,553
Arts Council	\$ 682,604	\$ 719,900	\$ 700	\$ -	\$ 1,403,204
Cable TV	\$ 500,301	\$ 1,095,475	\$ 950	\$ -	\$ 1,596,726
Cambridge Health Alliance	\$ -	\$ 9,000,082	\$ -	\$ -	\$ 9,000,082
Capital Building Projects	\$ 1,631,469	\$ 175,000	\$ 30,000	\$ -	\$ 1,836,469
City Clerk	\$ 1,426,465	\$ 370,426	\$ 1,320	\$ -	\$ 1,798,211
City Council	\$ 1,882,436	\$ 59,000	\$ 75,200	\$ -	\$ 2,016,636
Community Development	\$ 5,683,135	\$ 1,272,895	\$ 39,850	\$ -	\$ 6,995,880
Community Safety	\$ 1,696,835	\$ 987,000	\$ 23,500	\$ 10,000	\$ 2,717,335
Debt Service	\$ -	\$ 550,000	\$ -	\$ 113,248,230	\$ 113,798,230
Education	\$ 244,420,265	\$ 47,489,390	\$ 1,490,345	\$ 100,000	\$ 293,500,000
Election	\$ 1,226,501	\$ 857,058	\$ 3,050	\$ -	\$ 2,086,609
Emergency Communications	\$ 7,842,358	\$ 1,061,592	\$ 45,000	\$ 25,600	\$ 8,974,550
Employee Benefits	\$ 150,786,646	\$ 1,422,943	\$ 1,380,000	\$ -	\$ 153,589,589
Equity and Inclusion	\$ 2,009,061	<del>\$ 968,845</del> \$ 1,018,845	\$ 27,115	\$ -	<del>\$ 3,005,021</del> \$ 3,055,021
Executive	\$ 4,544,262	\$ 2,076,550	\$ 63,680	\$ -	\$ 6,684,492
Finance	\$ 12,884,935	\$ 10,420,715	\$ 123,975	\$ 62,800	\$ 23,492,425
Fire Department	\$ 47,766,947	\$ 2,616,470	\$ 176,500	\$ 120,000	\$ 50,679,917
Historical Commission	\$ 720,053	\$ 68,300	\$ 2,500	\$ -	\$ 790,853
Housing	\$ 5,340,651	<del>\$ 30,985,805</del> \$ 31,185,805	\$ 8,425	\$ -	<del>\$ 36,334,881</del> \$ 36,534,881
Human Resources	\$ 2,892,445	\$ 1,805,550	\$ 376,500	\$ -	\$ 5,074,495
Human Services	\$ 35,714,277	\$ 22,554,011	\$ 108,245	\$ -	\$ 58,376,533
Inspectional Services	\$ 3,652,556	\$ 411,960	\$ 12,875	\$ -	\$ 4,077,391
Law	\$ 2,674,284	\$ 838,530	\$ 363,740	\$ -	\$ 3,876,554
Library	\$ 11,513,417	\$ 4,332,929	\$ 106,350	\$ -	\$ 15,952,696
License Commission	\$ 1,131,445	\$ 44,520	\$ 5,400	\$ -	\$ 1,181,365
Mayor	\$ 610,176	\$ 238,600	\$ 25,500	\$ -	\$ 874,276
MWRA	\$ -	\$ 34,312,984	\$ -	\$ -	\$ 34,312,984
Office of Sustainability	\$ 1,403,524	\$ 1,386,000	\$ 25,000	\$ -	\$ 2,814,524
Police Department	\$ 52,003,619	\$ 3,773,375	\$ 193,000	\$ 932,500	\$ 56,902,494
Public Works	\$ 27,898,202	\$ 33,058,056	\$ 271,590	\$ 1,445,000	\$ 62,672,848
Reserve	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000
Transportation	\$ 9,947,021	\$ 6,003,935	\$ 36,685	\$ 78,800	\$ 16,066,441
Veterans Administration	\$ 649,536	\$ 122,335	\$ 462,800	\$ -	\$ 1,234,671
Subtotal	\$ 641,602,769	<del>\$ 221,154,291</del> \$ 221,404,291	\$ 5,484,945	\$ 116,022,930	<del>\$ 984,264,935</del> \$ 984,514,935

Department	State Assessment	Total Assessments
Cherry Sheet Assessments	\$ 33,590,505	\$ 33,590,505

Grand Total	<del>\$ 1,017,855,440</del> \$ 1,018,105,440
-------------	---



Department	Charges for Service	Fines and Forfeits	Intergov. Revenue	Licenses and Permits	Misc. Revenue	Taxes	Grand Total
Office of Sustainability	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,814,524	\$ 2,814,524
Police Department	\$ 283,000	\$ 140,100	\$ 856,605	\$ 7,800	\$ 100,000	\$ 55,514,989	\$ 56,902,494
Public Works	\$ 8,752,538	\$ -	\$ 1,523,925	\$ 770,000	\$ 1,434,325	\$ 50,192,060	\$ 62,672,848
Reserve	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 40,000
Transportation	\$ 9,038,780	\$ 5,465,661	\$ -	\$ 1,200,000	\$ 362,000	\$ -	\$ 16,066,441
Veterans Administration	\$ -	\$ -	\$ 391,774	\$ -	\$ -	\$ 842,897	\$ 1,234,671
Grand Total	\$ 92,103,140	\$ 10,844,090	\$ 62,776,506	\$ 37,614,860	<del>\$ 55,708,325</del> \$ 55,958,325	\$ 758,808,519	<del>\$ 1,017,855,440</del> \$ 1,018,105,440



CITY COUNCIL., CITY OF CAMBRIDGE  
SUBMITTED APRIL 27, 2026

Introduced by City Manager Yi-An Huang:

**AN ORDER CONCERNING APPROPRIATIONS FOR THE FISCAL YEAR BEGINNING JULY 1, 2026**

**ORDERED:** That the following sums, designated as appropriations, are hereby appropriated in the Public Investment Fund of the City of Cambridge.

Project	Appropriations
Cable TV: Broadcasting Equipment Upgrades	\$ 150,000.00
CDD: Open Space - Danehy Park Improvement Plan & Maintenance	\$ 375,000.00
CDD: Storefront Improvement Program	\$ 200,000.00
Emergency Communications: Radio System Improvements	\$ 690,000.00
Finance: Discretionary E-Gov	\$ 200,000.00
Finance: Non-Discretionary E-Gov Projects	\$ 1,200,000.00
Finance: Participatory Budgeting	\$ 650,000.00
Finance: Physical Security Program	\$ 235,000.00
Fire: Vehicle Equipment Plan	\$ 2,000,000.00
Human Services: Buildings Improvements	\$ 30,000.00
Human Services: Disability Commission ADA Accessibility Implementation	\$ 50,000.00
Human Services: Recreation Improvements	\$ 78,000.00
Police: Body Armor Replacement	\$ 300,000.00
Public Works: Buildings - Carpet and Furnishings	\$ 175,000.00
Public Works: Cambridge Cemetery Improvements	\$ 450,000.00
Public Works: Electrical - Arc Flash Safety Program	\$ 300,000.00
Public Works: Electrical - Street Lighting Replacements	\$ 400,000.00
Public Works: Energy - Energy Efficiency	\$ 500,000.00
Public Works: Energy - Renewable Energy	\$ 800,000.00
Public Works: Parks Restoration	\$ 1,400,000.00
Public Works: Sewer/Stormwater - Green Stormwater Infrastructure	\$ 500,000.00
Public Works: Sewer/Stormwater - Remedial Construction	\$ 12,375,000.00
Public Works: Streets - Complete Streets Reconstruction	\$ 3,516,078.00
Public Works: Urban Forestry Program	\$ 1,450,000.00
Transportation: Bicycle Parking Program and Bus Stop Amenities	\$ 100,000.00
Transportation: Bluebikes Equipment Program	\$ 718,500.00

Project	Appropriations
Transportation: Electric Vehicle Charging Infrastructure	\$ 250,000.00
Transportation: Fleet Vehicle Replacement	\$ 50,000.00
Transportation: Garage Capital Repairs and Equipment	\$ 425,000.00
Transportation: Grand Junction Multi-Use Path	\$ 10,250,000.00
Transportation: Traffic Signal Program	\$ 500,000.00
Transportation: Vision Zero Safety Improvements	\$ 500,000.00
Water: Fresh Pond Master Plan Implementation	\$ 250,000.00
Water: Treatment Plant Equipment & Systems Upgrade	\$ 610,000.00
Water: Water Works Construction	\$ 3,005,505.00
Water: Watershed Improvements	\$ 490,000.00
<b>TOTAL</b>	<b>\$ 45,173,083.00</b>

**BE IT FURTHER ORDERED:** That the city appropriations and in the Public Investment Fund are to be financed by estimated revenues drawn from the following sources:

<b>Financing Plan Classification</b>	<b>Revenue</b>
Chapter 90	\$3,351,078.00
Departmental Revenue	\$243,000.00
Free Cash	\$7,555,000.00
Mitigation Revenue	\$10,543,500.00
Parking Fund Balance	\$386,990.00
Parking Fund Revenues	\$1,863,010.00
Property Taxes	\$3,650,000.00
Sewer Service Charges	\$12,875,000.00
Street Preservation Offset Fund	\$150,000.00
Tree Program Revenues	\$200,000.00
Water Service Charges	\$4,355,505.00
<b>TOTAL</b>	<b>\$45,173,083</b>

The following projects will be submitted separately for appropriations.

PROJECT	APPROPRIATIONS
Capital Building Projects: Municipal Facilities Improvements Plan	\$28,500,000.00
CDD: Open Space - Gold Star Mothers Park Remediation	\$14,000,000.00
Finance: Modernization of ERP Systems	\$12,000,000.00
Public Works: Sewer/Stormwater - Baldwin	\$8,375,000.00
Public Works: Sewer/Stormwater - Climate Change	\$500,000.00
Public Works: Sewer/Stormwater - Combined Sewer Overflow	\$7,500,000.00
Public Works: Sewer/Stormwater - Harvard Square	\$1,000,000.00
Public Works: Streets - Central Square	\$10,000,000.00
Public Works: Streets - Complete Streets Reconstruction	\$13,000,000.00
School: Building Repairs and Improvements	\$12,795,000.00
Water: Ozone Generator Replacement	\$310,000.00
Water: Water Works Construction	\$2,000,000.00
<b>TOTAL</b>	<b>\$109,980,000</b>

To meet the appropriations, orders will be submitted that the Treasurer with the approval of the City Manager be authorized to borrow the following amounts under Chapter 44 of the General Laws or any other enabling authority:

FINANCING PLAN CLASSIFICATION	REVENUE
Sewer Bond	\$17,375,000.00
Tax Bond	\$90,295,000.00
Water Bond	\$2,310,000.00
<b>TOTAL</b>	<b>\$109,980,000</b>

CITY COUNCIL, CITY OF CAMBRIDGE  
SUBMITTED APRIL 27, 2026  
AMENDED JUNE 1, 2026

Introduced by City Manager Yi-An Huang:

**AN ORDER CONCERNING APPROPRIATIONS FOR THE FISCAL YEAR BEGINNING JULY 1, 2026**

**ORDERED:** That the following sums, designated as appropriations, are hereby appropriated in the General Fund of the City of Cambridge.

Department	Salaries & Wages	Other Ordinary Maint.	Travel & Training	Extra- Ordinary Exp.	City Appropriation
Animal Control	\$ 467,343	\$ 34,060	\$ 5,150	\$ -	\$ 506,553
Arts Council	\$ 682,604	\$ 719,900	\$ 700	\$ -	\$ 1,403,204
Cable TV	\$ 500,301	\$ 1,095,475	\$ 950	\$ -	\$ 1,596,726
Cambridge Health Alliance	\$ -	\$ 9,000,082	\$ -	\$ -	\$ 9,000,082
Capital Building Projects	\$ 1,631,469	\$ 175,000	\$ 30,000	\$ -	\$ 1,836,469
City Clerk	\$ 1,426,465	\$ 370,426	\$ 1,320	\$ -	\$ 1,798,211
City Council	\$ 1,882,436	\$ 59,000	\$ 75,200	\$ -	\$ 2,016,636
Community Development	\$ 5,683,135	\$ 1,272,895	\$ 39,850	\$ -	\$ 6,995,880
Community Safety	\$ 1,696,835	\$ 987,000	\$ 23,500	\$ 10,000	\$ 2,717,335
Debt Service	\$ -	\$ 550,000	\$ -	\$ 113,248,230	\$ 113,798,230
Education	\$ 244,420,265	\$ 47,489,390	\$ 1,490,345	\$ 100,000	\$ 293,500,000
Election	\$ 1,226,501	\$ 857,058	\$ 3,050	\$ -	\$ 2,086,609
Emergency Communications	\$ 7,842,358	\$ 1,061,592	\$ 45,000	\$ 25,600	\$ 8,974,550
Employee Benefits	\$ 150,786,646	\$ 1,422,943	\$ 1,380,000	\$ -	\$ 153,589,589
Equity and Inclusion	\$ 2,009,061	\$ 1,018,845	\$ 27,115	\$ -	\$ 3,055,021
Executive	\$ 4,544,262	\$ 2,076,550	\$ 63,680	\$ -	\$ 6,684,492
Finance	\$ 12,884,935	\$ 10,420,715	\$ 123,975	\$ 62,800	\$ 23,492,425
Fire Department	\$ 47,766,947	\$ 2,616,470	\$ 176,500	\$ 120,000	\$ 50,679,917
Historical Commission	\$ 720,053	\$ 68,300	\$ 2,500	\$ -	\$ 790,853
Housing	\$ 5,340,651	\$ 31,185,805	\$ 8,425	\$ -	\$ 36,534,881
Human Resources	\$ 2,892,445	\$ 1,805,550	\$ 376,500	\$ -	\$ 5,074,495
Human Services	\$ 35,714,277	\$ 22,554,011	\$ 108,245	\$ -	\$ 58,376,533
Inspectional Services	\$ 3,652,556	\$ 411,960	\$ 12,875	\$ -	\$ 4,077,391
Law	\$ 2,674,284	\$ 838,530	\$ 363,740	\$ -	\$ 3,876,554
Library	\$ 11,513,417	\$ 4,332,929	\$ 106,350	\$ -	\$ 15,952,696
License Commission	\$ 1,131,445	\$ 44,520	\$ 5,400	\$ -	\$ 1,181,365
Mayor	\$ 610,176	\$ 238,600	\$ 25,500	\$ -	\$ 874,276
MWRA	\$ -	\$ 34,312,984	\$ -	\$ -	\$ 34,312,984
Office of Sustainability	\$ 1,403,524	\$ 1,386,000	\$ 25,000	\$ -	\$ 2,814,524
Police Department	\$ 52,003,619	\$ 3,773,375	\$ 193,000	\$ 932,500	\$ 56,902,494
Public Works	\$ 27,898,202	\$ 33,058,056	\$ 271,590	\$ 1,445,000	\$ 62,672,848
Reserve	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000
Transportation	\$ 9,947,021	\$ 6,003,935	\$ 36,685	\$ 78,800	\$ 16,066,441
Veterans Administration	\$ 649,536	\$ 122,335	\$ 462,800	\$ -	\$ 1,234,671
<b>Subtotal</b>	<b>\$ 641,602,769</b>	<b>\$ 221,404,291</b>	<b>\$ 5,484,945</b>	<b>\$ 116,022,930</b>	<b>\$ 984,514,935</b>

Department	State Assessment	Total Assessments
Cherry Sheet Assessments	\$ 33,590,505	\$ 33,590,505
<b>Grand Total</b>		<b>\$ 1,018,105,440</b>



Department	Charges for Service	Fines and Forfeits	Intergov. Revenue	Licenses and Permits	Misc. Revenue	Taxes	Grand Total
Office of Sustainability	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,814,524	\$ 2,814,524
Police Department	\$ 283,000	\$ 140,100	\$ 856,605	\$ 7,800	\$ 100,000	\$ 55,514,989	\$ 56,902,494
Public Works	\$ 8,752,538	\$ -	\$ 1,523,925	\$ 770,000	\$ 1,434,325	\$ 50,192,060	\$ 62,672,848
Reserve	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 40,000
Transportation	\$ 9,038,780	\$ 5,465,661	\$ -	\$ 1,200,000	\$ 362,000	\$ -	\$ 16,066,441
Veterans Administration	\$ -	\$ -	\$ 391,774	\$ -	\$ -	\$ 842,897	\$ 1,234,671
<b>Grand Total</b>	<b>\$ 92,103,140</b>	<b>\$ 10,844,090</b>	<b>\$ 62,776,506</b>	<b>\$ 37,614,860</b>	<b>\$ 55,958,325</b>	<b>\$ 758,808,519</b>	<b>\$ 1,018,105,440</b>



CITY COUNCIL., CITY OF CAMBRIDGE  
SUBMITTED APRIL 27, 2026

Introduced by City Manager Yi-An Huang:

**AN ORDER CONCERNING APPROPRIATIONS FOR THE FISCAL YEAR BEGINNING JULY 1, 2026**

**ORDERED:** That the following sums, designated as appropriations, are hereby appropriated in the Public Investment Fund of the City of Cambridge.

Project	Appropriations
Cable TV: Broadcasting Equipment Upgrades	\$ 150,000.00
CDD: Open Space - Danehy Park Improvement Plan & Maintenance	\$ 375,000.00
CDD: Storefront Improvement Program	\$ 200,000.00
Emergency Communications: Radio System Improvements	\$ 690,000.00
Finance: Discretionary E-Gov	\$ 200,000.00
Finance: Non-Discretionary E-Gov Projects	\$ 1,200,000.00
Finance: Participatory Budgeting	\$ 650,000.00
Finance: Physical Security Program	\$ 235,000.00
Fire: Vehicle Equipment Plan	\$ 2,000,000.00
Human Services: Buildings Improvements	\$ 30,000.00
Human Services: Disability Commission ADA Accessibility Implementation	\$ 50,000.00
Human Services: Recreation Improvements	\$ 78,000.00
Police: Body Armor Replacement	\$ 300,000.00
Public Works: Buildings - Carpet and Furnishings	\$ 175,000.00
Public Works: Cambridge Cemetery Improvements	\$ 450,000.00
Public Works: Electrical - Arc Flash Safety Program	\$ 300,000.00
Public Works: Electrical - Street Lighting Replacements	\$ 400,000.00
Public Works: Energy - Energy Efficiency	\$ 500,000.00
Public Works: Energy - Renewable Energy	\$ 800,000.00
Public Works: Parks Restoration	\$ 1,400,000.00
Public Works: Sewer/Stormwater - Green Stormwater Infrastructure	\$ 500,000.00
Public Works: Sewer/Stormwater - Remedial Construction	\$ 12,375,000.00
Public Works: Streets - Complete Streets Reconstruction	\$ 3,516,078.00
Public Works: Urban Forestry Program	\$ 1,450,000.00
Transportation: Bicycle Parking Program and Bus Stop Amenities	\$ 100,000.00
Transportation: Bluebikes Equipment Program	\$ 718,500.00

Project	Appropriations
Transportation: Electric Vehicle Charging Infrastructure	\$ 250,000.00
Transportation: Fleet Vehicle Replacement	\$ 50,000.00
Transportation: Garage Capital Repairs and Equipment	\$ 425,000.00
Transportation: Grand Junction Multi-Use Path	\$ 10,250,000.00
Transportation: Traffic Signal Program	\$ 500,000.00
Transportation: Vision Zero Safety Improvements	\$ 500,000.00
Water: Fresh Pond Master Plan Implementation	\$ 250,000.00
Water: Treatment Plant Equipment & Systems Upgrade	\$ 610,000.00
Water: Water Works Construction	\$ 3,005,505.00
Water: Watershed Improvements	\$ 490,000.00
<b>TOTAL</b>	<b>\$ 45,173,083.00</b>

**BE IT FURTHER ORDERED:** That the city appropriations and in the Public Investment Fund are to be financed by estimated revenues drawn from the following sources:

<b>Financing Plan Classification</b>	<b>Revenue</b>
Chapter 90	\$3,351,078.00
Departmental Revenue	\$243,000.00
Free Cash	\$7,555,000.00
Mitigation Revenue	\$10,543,500.00
Parking Fund Balance	\$386,990.00
Parking Fund Revenues	\$1,863,010.00
Property Taxes	\$3,650,000.00
Sewer Service Charges	\$12,875,000.00
Street Preservation Offset Fund	\$150,000.00
Tree Program Revenues	\$200,000.00
Water Service Charges	\$4,355,505.00
<b>TOTAL</b>	<b>\$45,173,083</b>

The following projects will be submitted separately for appropriations.

PROJECT	APPROPRIATIONS
Capital Building Projects: Municipal Facilities Improvements Plan	\$28,500,000.00
CDD: Open Space - Gold Star Mothers Park Remediation	\$14,000,000.00
Finance: Modernization of ERP Systems	\$12,000,000.00
Public Works: Sewer/Stormwater - Baldwin	\$8,375,000.00
Public Works: Sewer/Stormwater - Climate Change	\$500,000.00
Public Works: Sewer/Stormwater - Combined Sewer Overflow	\$7,500,000.00
Public Works: Sewer/Stormwater - Harvard Square	\$1,000,000.00
Public Works: Streets - Central Square	\$10,000,000.00
Public Works: Streets - Complete Streets Reconstruction	\$13,000,000.00
School: Building Repairs and Improvements	\$12,795,000.00
Water: Ozone Generator Replacement	\$310,000.00
Water: Water Works Construction	\$2,000,000.00
<b>TOTAL</b>	<b>\$109,980,000</b>

To meet the appropriations, orders will be submitted that the Treasurer with the approval of the City Manager be authorized to borrow the following amounts under Chapter 44 of the General Laws or any other enabling authority:

FINANCING PLAN CLASSIFICATION	REVENUE
Sewer Bond	\$17,375,000.00
Tax Bond	\$90,295,000.00
Water Bond	\$2,310,000.00
<b>TOTAL</b>	<b>\$109,980,000</b>