



City of Cambridge

Executive Department

YI-AN HUANG
City Manager

CMA 2025 #92
IN CITY COUNCIL
April 28, 2025

To the Honorable, the City Council:

I am hereby transmitting the FY 2026 submitted budget and appropriation orders for the General Fund, Water Fund, and Public Investment Fund. The Submitted Budget and back up materials will be available to the City Council for the meeting scheduled for Monday, April 28, 2025.

Very truly yours,

Yi-An Huang
City Manager



APPROPRIATION ORDERS - OPERATING EXPENDITURES

CITY COUNCIL, CITY OF CAMBRIDGE
 SUBMITTED APRIL 28, 2025

Introduced by City Manager Yi-An Huang:

AN ORDER CONCERNING APPROPRIATION FOR THE FISCAL YEAR BEGINNING JULY 1, 2025

ORDERED: That the following sums, designated as appropriations, are hereby appropriated in the General Fund of the City of Cambridge.

DEPARTMENT	SALARIES & WAGES	OTHER ORDINARY MAINT.	TRAVEL & TRAINING	EXTRA-ORDINARY EXPENSES	CITY APPROPRIATION	STATE ASSESSMENT	GRAND TOTAL
GENERAL GOVERNMENT							
Arts Council	\$671,940	\$719,900	\$1,325		\$1,393,165		\$1,393,165
City Clerk	\$1,388,860	\$267,210	\$4,420		\$1,660,490		\$1,660,490
City Council	\$1,864,525	\$144,000	\$75,200		\$2,083,725		\$2,083,725
Election Commission	\$1,020,700	\$662,815	\$6,970		\$1,690,485		\$1,690,485
Employee Benefits	\$138,885,260	\$1,006,225	\$30,000		\$139,921,485		\$139,921,485
Equity and Inclusion	\$1,028,115	\$786,555	\$38,375		\$1,853,045		\$1,853,045
Executive	\$4,107,330	\$1,746,650	\$84,430		\$5,938,410		\$5,938,410
Finance	\$12,529,925	\$9,533,015	\$149,275	\$62,800	\$22,275,015		\$22,275,015
Human Resources	\$2,768,385	\$1,592,550	\$281,500		\$4,642,435		\$4,642,435
Law	\$2,394,955	\$884,800	\$367,545		\$3,647,300		\$3,647,300
Mayor	\$686,060	\$213,600	\$40,000		\$939,660		\$939,660
Reserve		\$40,000			\$40,000		\$40,000
Total	\$167,346,055	\$17,597,320	\$1,079,040	\$62,800	\$186,085,215		\$186,085,215
PUBLIC SAFETY							
Animal Commission	\$451,775	\$20,405	\$5,150		\$477,330		\$477,330
Community Safety	\$1,670,460	\$950,000	\$33,000	\$10,000	\$2,663,460		\$2,663,460
Emergency Comm.	\$7,498,180	\$1,024,840	\$70,850	\$25,600	\$8,619,470		\$8,619,470
Fire	\$46,615,795	\$2,074,520	\$626,500	\$195,000	\$49,511,815		\$49,511,815
Inspectional Services	\$3,431,980	\$561,960	\$18,170		\$4,012,110		\$4,012,110
License Commission	\$1,156,800	\$44,520	\$7,520		\$1,208,840		\$1,208,840
Police	\$50,635,115	\$3,873,375	\$382,500	\$932,500	\$55,823,490		\$55,823,490
PRAB		\$1,900	\$8,000		\$9,900		\$9,900
Transportation	\$8,605,440	\$5,427,395	\$44,000	\$70,000	\$14,146,835		\$14,146,835
Total	\$120,065,545	\$13,978,915	\$1,195,690	\$1,233,100	\$136,473,250		\$136,473,250

APPROPRIATION ORDERS - OPERATING EXPENDITURES

DEPARTMENT	SALARIES & WAGES	OTHER ORDINARY MAINT.	TRAVEL & TRAINING	EXTRA-ORDINARY EXPENSES	CITY APPROPRIATION	STATE ASSESSMENT	GRAND TOTAL
COMMUNITY MAINTENANCE AND DEVELOPMENT							
Cable Television	\$521,350	\$1,095,475	\$3,450		\$1,620,275		\$1,620,275
Capital Building Projects	\$1,517,685	\$180,000	\$30,000		\$1,727,685		\$1,727,685
Community Dev.	\$6,769,805	\$2,200,755	\$63,470		\$9,034,030		\$9,034,030
Debt Service		\$500,000		\$108,600,360	\$109,100,360		\$109,100,360
Historical Comm.	\$698,070	\$59,300	\$2,500		\$759,870		\$759,870
Housing	\$2,358,045	\$25,129,700	\$1,125		\$27,488,870		\$27,488,870
Office of Sustainability	\$1,352,540	\$1,446,000	\$25,000		\$2,823,540		\$2,823,540
Peace Commission	\$183,095	\$9,125	\$3,050		\$195,270		\$195,270
Public Works	\$27,184,660	\$32,421,430	\$383,360	\$1,545,000	\$61,534,450		\$61,534,450
Total	\$40,585,250	\$63,041,785	\$511,955	\$110,145,360	\$214,284,350		\$214,284,350
HUMAN RESOURCE DEVELOPMENT							
Comm. on Women	\$325,065	\$32,045	\$525		\$357,635		\$357,635
Human Rights Comm.	\$554,155	\$283,020	\$7,400		\$844,575		\$844,575
Human Services	\$37,698,070	\$27,805,165	\$133,690	\$40,000	\$65,676,925		\$65,676,925
Library	\$10,964,210	\$4,513,850	\$137,150		\$15,615,210		\$15,615,210
Veterans Services	\$627,840	\$123,735	\$483,400		\$1,234,975		\$1,234,975
Total	\$50,169,340	\$32,757,815	\$762,165	\$40,000	\$83,729,320		\$83,729,320
CITY TOTAL	\$378,166,190	\$127,375,835	\$3,548,850	\$111,481,260	\$620,572,135		\$620,572,135
EDUCATION							
Education	\$234,112,160	\$44,513,370	\$1,524,470	\$100,000	\$280,250,000		\$280,250,000
Total	\$234,112,160	\$44,513,370	\$1,524,470	\$100,000	\$280,250,000		\$280,250,000
INTERGOVERNMENTAL							
Cambridge Health Alliance		\$8,885,450			\$8,885,450		\$8,885,450
Cherry Sheet						\$34,801,285	\$34,801,285
MWRA		\$33,069,500			\$33,069,500		\$33,069,500
Total		\$41,954,950			\$41,954,950	\$34,801,285	\$76,756,235
GRAND TOTALS	\$612,278,350	\$213,844,155	\$5,073,320	\$111,581,260	\$942,777,085	\$34,801,285	\$977,578,370

APPROPRIATION ORDERS - OPERATING REVENUES

BE IT FURTHER ORDERED: That the city appropriations and state assessments in the General Fund are to be financed by estimated revenues drawn from the following sources:

DEPARTMENT	CHARGES FOR SERVICES	FINES & FORFEITS	INTER-GOVT. REVENUE	LICENSES & PERMITS	MISC.-REVENUE	TAXES	GRAND TOTAL
GENERAL GOVERNMENT							
Arts Council			\$33,700			\$1,359,465	\$1,393,165
City Clerk	\$316,000		\$19,300	\$50,000		\$1,275,190	\$1,660,490
City Council			\$14,110			\$2,069,615	\$2,083,725
Election Commission			\$82,250			\$1,608,235	\$1,690,485
Employee Benefits	\$2,774,585	\$4,124,665	\$13,108,400	\$1,500,000	\$18,775,000	\$99,638,835	\$139,921,485
Equity and Inclusion						\$1,853,045	\$1,853,045
Executive			\$163,865			\$5,774,545	\$5,938,410
Finance	\$520,000		\$146,245		\$5,600,000	\$16,008,770	\$22,275,015
Human Resources						\$4,642,435	\$4,642,435
Law			\$50,000			\$3,597,300	\$3,647,300
Mayor			\$32,000			\$907,660	\$939,660
Reserve						\$40,000	\$40,000
Total	\$3,610,585	\$4,124,665	\$13,649,870	\$1,550,000	\$24,375,000	\$138,775,095	\$186,085,215
PUBLIC SAFETY							
Animal Commission	\$10,000	\$2,000		\$78,450		\$386,880	\$477,330
Community Safety						\$2,663,460	\$2,663,460
Emergency Comm.			\$480,000			\$8,139,470	\$8,619,470
Fire	\$1,254,180	\$3,000		\$160,000	\$12,000	\$48,082,635	\$49,511,815
Inspectional Services	\$91,000			\$21,969,750	\$125,000	(\$18,173,640)	\$4,012,110
License Commission	\$17,000	\$12,000	\$65,000	\$2,534,610		(\$1,419,770)	\$1,208,840
Police	\$849,355	\$1,783,265	\$856,605	\$129,865	\$100,000	\$52,104,400	\$55,823,490
PRAB						\$9,900	\$9,900
Transportation	\$9,076,725	\$3,557,175		\$1,077,935	\$435,000		\$14,146,835
Total	\$11,298,260	\$5,357,440	\$1,401,605	\$25,950,610	\$672,000	\$91,793,335	\$136,473,250
COMMUNITY MAINTENANCE AND DEVELOPMENT							
Cable Television	\$856,015					\$764,260	\$1,620,275
Capital Building Projects						\$1,727,685	\$1,727,685
Community Dev.	\$74,500		\$488,380	\$35,000		\$8,436,150	\$9,034,030
Debt Service	\$26,072,685				\$22,500,000	\$60,527,675	\$109,100,360
Historical Comm.						\$759,870	\$759,870
Housing	\$350,000		\$81,625	\$10,245,750	\$12,500,000	\$4,311,495	\$27,488,870
Office of Sustainability						\$2,823,540	\$2,823,540
Peace Commission			\$23,450			\$171,820	\$195,270
Public Works	\$9,481,860		\$1,523,925	\$1,210,000	\$1,169,500	\$48,149,165	\$61,534,450
Total	\$36,835,060		\$2,117,380	\$11,490,750	\$36,169,500	\$127,671,660	\$214,284,350

APPROPRIATION ORDERS - OPERATING REVENUES

DEPARTMENT	CHARGES FOR SERVICES	FINES & FORFEITS	INTER-GOVT. REVENUE	LICENSES & PERMITS	MISC.-REVENUE	TAXES	GRAND TOTAL
HUMAN RESOURCE DEVELOPMENT							
Comm. on Women			\$9,960			\$347,675	\$357,635
Human Rights Comm.						\$844,575	\$844,575
Human Services	\$6,148,400		\$627,350		\$1,500,000	\$57,401,175	\$65,676,925
Library			\$577,205			\$15,038,005	\$15,615,210
Veterans Services			\$248,820			\$986,155	\$1,234,975
Total	\$6,148,400		\$1,463,335		\$1,500,000	\$74,617,585	\$83,729,320
CITY TOTAL	\$57,892,305	\$9,482,105	\$18,632,190	\$38,991,360	\$62,716,500	\$432,857,675	\$620,572,135
EDUCATION							
Education	\$75,000	\$100,000	\$23,888,175		\$50,000	\$256,136,825	\$280,250,000
Total	\$75,000	\$100,000	\$23,888,175		\$50,000	\$256,136,825	\$280,250,000
INTERGOVERNMENTAL							
Cambridge Health Alliance						\$8,885,450	\$8,885,450
Cherry Sheet	\$433,300		\$20,830,520			\$13,537,465	\$34,801,285
MWRA	\$33,069,500						\$33,069,500
Total	\$33,502,800		\$20,830,520			\$22,422,915	\$76,756,235
GRAND TOTALS	\$91,470,105	\$9,582,105	\$63,350,885	\$38,991,360	\$62,766,500	\$711,417,415	\$977,578,370

APPROPRIATION ORDERS - WATER FUND

CITY COUNCIL, CITY OF CAMBRIDGE
 SUBMITTED APRIL 28, 2025

Introduced by City Manager Yi-An Huang:

AN ORDER CONCERNING APPROPRIATION FOR THE FISCAL YEAR BEGINNING JULY 1, 2025

ORDERED: That the following sums, designated as appropriations, are hereby appropriated in the Water Fund of the City of Cambridge.

DEPARTMENT	SALARIES & WAGES	OTHER ORDINARY MAINT.	TRAVEL & TRAINING	EXTRA-ORDINARY EXPENSES	CITY APPROPRIATION	STATE ASSESSMENT	GRAND TOTAL
COMMUNITY MAINTENANCE AND DEVELOPMENT							
Water	\$6,369,310	\$6,267,245	\$86,580	\$879,815	\$13,602,950		\$13,602,950

BE IT FURTHER ORDERED: That the city appropriations in the Water Fund are to be financed by estimated revenues drawn from the following sources:

DEPARTMENT	CHARGES FOR SERVICES	FINES & FORFEITS	INTER-GOVT. REVENUE	LICENSES & PERMITS	MISC.-REVENUE	TAXES	GRAND TOTAL
COMMUNITY MAINTENANCE AND DEVELOPMENT							
Water	\$13,602,950						\$13,602,950

APPROPRIATION ORDERS – PUBLIC INVESTMENT EXPENDITURES

CITY COUNCIL, CITY OF CAMBRIDGE
 SUBMITTED APRIL 28, 2025

Introduced by City Manager Yi-An Huang:

AN ORDER CONCERNING APPROPRIATION FOR THE FISCAL YEAR BEGINNING JULY 1, 2025

ORDERED: That the following sums, designated as appropriations, are hereby appropriated in the Public Investment Fund of the City of Cambridge.

PROJECT	APPROPRIATIONS
GENERAL GOVERNMENT	
Finance: E-Gov Projects	\$1,200,000
Finance: Enterprise Resource Planning (ERP)/ Human Capital Management System (HCMS) & EGOV Capital Funding	\$700,000
Finance: GIS Flyover	\$100,000
Finance: Participatory Budgeting	\$1,060,000
Finance: Physical Security Phase 2	\$242,000
Finance: Records Management	\$725,000
GENERAL GOVERNMENT TOTAL	\$4,027,000
PUBLIC SAFETY	
Emergency Communications: Radio System/Infrastructure	\$2,037,000
Emergency Communications: Uninterruptable Power Supply (UPS) Replacement	\$950,000
Fire: New Squad Vehicle	\$300,000
Fire: Vehicle Refurbishment of Two Squads	\$400,000
Police: Radios	\$130,000
Transportation: Fleet Vehicle Replacement	\$50,000
Transportation: Garage Capital Repairs and Equipment	\$75,000
Transportation: Harvard Square Pedestrianization Study	\$300,000
Transportation: Traffic Signal Program	\$350,000
Transportation: Vision Zero Safety Improvements Fund	\$300,000
PUBLIC SAFETY TOTAL	\$4,892,000

APPROPRIATION ORDERS - PUBLIC INVESTMENT EXPENDITURES

PROJECT	APPROPRIATIONS
COMMUNITY MAINTENANCE AND DEVELOPMENT	
Cable TV: Media Arts Studio Hi-Definition Upgrade	\$150,000
CDD Transportation-Electric Vehicle Charging Infrastructure	\$375,000
CDD: Economic Opportunity and Development - Storefront Improvements Program	\$200,000
CDD: Transportation - Bluebikes Equipment Replacement	\$250,000
CDD: Transportation - Bicycle Parking Program and Bus Stop Amenities	\$100,000
Public Works: Buildings - Carpet and Furnishings	\$210,000
Public Works: Electrical - Arc Flash Safety Program	\$200,000
Public Works: Electrical - Healy Building Electrical Repairs	\$250,000
Public Works: Electrical - Street Lighting Replacements	\$400,000
Public Works: Energy - Energy Efficiency	\$400,000
Public Works: Forestry - Urban Forestry Program	\$1,660,000
Public Works: Parks - Park Restoration	\$1,200,000
Public Works: Sewer/Stormwater - Infiltration and Inflow (I/I) Removal-Alewife Watershed	\$5,367,855
Public Works: Sewer/Stormwater - Remedial Construction	\$10,800,000
Public Works: Snow - Snow Clearing Equipment	\$620,000
Public Works: Streets - Complete Streets Reconstruction	\$5,392,530
Water: Fresh Pond Master Plan Implementation	\$250,000
Water: Reservoir Improvements	\$395,000
Water: Treatment Plant Equipment & Systems Upgrades	\$945,000
Water: Water Works Construction	\$2,862,385
COMMUNITY MAINTENANCE AND DEVELOPMENT TOTAL	\$32,027,770
HUMAN RESOURCE DEVELOPMENT	
Human Services: Danehy Park Improvements	\$100,000
Human Services: Disability Commission ADA Accessibility Improvements	\$50,000
Human Services: Fresh Pond Golf Course Improvements	\$30,000
Human Services: Human Services Buildings Repairs	\$30,000
Human Services: War Memorial Recreation Center and Gold Star Pool Maintenance	\$48,000
HUMAN RESOURCE DEVELOPMENT TOTAL	\$258,000
TOTAL	\$41,204,770

APPROPRIATION ORDERS - PUBLIC INVESTMENT FINANCING PLAN

BE IT FURTHER ORDERED: That the city appropriations in the Public Investment Fund are to be financed by estimated revenues drawn from the following sources:

FINANCING PLAN CLASSIFICATION	REVENUE
Chapter 90	\$3,351,075
Departmental Revenue	\$258,000
Free Cash	\$8,756,500
Mitigation Revenue	\$7,197,855
Parking Revenue Fund	\$1,075,000
Property Taxes	\$4,065,000
Sewer Service Charges	\$10,800,000
Street Preservation Offset Fund	\$193,955
Tree Program Revenues	\$1,055,000
Water Service Charges	\$4,452,385
TOTAL	\$41,204,770

LOAN AUTHORIZATIONS

The following projects will be submitted separately for appropriation:

PROJECT	APPROPRIATIONS
COMMUNITY MAINTENANCE AND DEVELOPMENT	
Capital Building Projects: Municipal Facilities Improvement Plan (MFIP)	\$11,100,000
Community Development: Open Space - Ahern Field Site Improvements	\$7,500,000
Community Development: Wilder-Lee, 359 Broadway	\$1,600,000
Public Works: Streets - Complete Streets Reconstruction	\$16,500,000
Public Works: Sewer/Stormwater - Capital Repairs Program	\$7,000,000
Public Works: Sewer/Stormwater - Climate Change	\$500,000
Public Works: Sewer/Stormwater - Combined Sewer Overflow Program	\$3,000,000
Public Works: Streets - Central Square	\$27,500,000
Water: Lead Service Line Removals	\$9,500,000
Water: Ozone Generator Replacement	\$1,750,000
Water: Water Works Construction	\$4,000,000
COMMUNITY MAINTENANCE AND DEVELOPMENT TOTAL	\$89,950,000
EDUCATION	
Education: Building Repairs and Replacement	\$19,986,000
EDUCATION TOTAL	\$19,986,000
TOTAL	\$109,936,000

To meet the appropriations, orders will be submitted that the Treasurer with the approval of the City Manager be authorized to borrow the following amounts under Chapter 44 of the General Laws or any other enabling authority:

FINANCING PLAN CLASSIFICATION	REVENUE
BOND PROCEEDS	
Sewer Bonds	\$38,000,000
Tax Bonds	\$56,686,000
Water Bonds	\$15,250,000
TOTAL	\$109,936,000