



# City of Cambridge

## Executive Department

**YI-AN HUANG**  
City Manager

CMA 2026-93  
**IN CITY COUNCIL**  
April 27, 2026

To the Honorable, the City Council:

I am hereby transmitting the FY 2027 submitted budget and appropriation orders for the General Fund, Water Fund, and Public Investment Fund.

Very truly yours,

Yi-An Huang  
City Manager



CITY COUNCIL, CITY OF CAMBRIDGE  
SUBMITTED APRIL 27, 2026

Introduced by City Manager Yi-An Huang:

**AN ORDER CONCERNING APPROPRIATIONS FOR THE FISCAL YEAR BEGINNING JULY 1, 2026**

**ORDERED:** That the following sums, designated as appropriations, are hereby appropriated in the General Fund of the City of Cambridge.

Department	Salaries & Wages	Other Ordinary Maint.	Travel & Training	Extra- Ordinary Exp.	City Appropriation
Animal Control	\$ 467,343	\$ 34,060	\$ 5,150	\$ -	\$ 506,553
Arts Council	\$ 682,604	\$ 719,900	\$ 700	\$ -	\$ 1,403,204
Cable TV	\$ 500,301	\$ 1,095,475	\$ 950	\$ -	\$ 1,596,726
Cambridge Health Alliance	\$ -	\$ 9,000,082	\$ -	\$ -	\$ 9,000,082
Capital Building Projects	\$ 1,631,469	\$ 175,000	\$ 30,000	\$ -	\$ 1,836,469
City Clerk	\$ 1,426,465	\$ 370,426	\$ 1,320	\$ -	\$ 1,798,211
City Council	\$ 1,882,436	\$ 59,000	\$ 75,200	\$ -	\$ 2,016,636
Community Development	\$ 5,683,135	\$ 1,272,895	\$ 39,850	\$ -	\$ 6,995,880
Community Safety	\$ 1,696,835	\$ 987,000	\$ 23,500	\$ 10,000	\$ 2,717,335
Debt Service	\$ -	\$ 550,000	\$ -	\$ 113,248,230	\$ 113,798,230
Education	\$ 244,420,265	\$ 47,489,390	\$ 1,490,345	\$ 100,000	\$ 293,500,000
Election	\$ 1,226,501	\$ 857,058	\$ 3,050	\$ -	\$ 2,086,609
Emergency Communications	\$ 7,842,358	\$ 1,061,592	\$ 45,000	\$ 25,600	\$ 8,974,550
Employee Benefits	\$ 150,786,646	\$ 1,422,943	\$ 1,380,000	\$ -	\$ 153,589,589
Equity and Inclusion	\$ 2,009,061	\$ 968,845	\$ 27,115	\$ -	\$ 3,005,021
Executive	\$ 4,544,262	\$ 2,076,550	\$ 63,680	\$ -	\$ 6,684,492
Finance	\$ 12,884,935	\$ 10,420,715	\$ 123,975	\$ 62,800	\$ 23,492,425
Fire Department	\$ 47,766,947	\$ 2,616,470	\$ 176,500	\$ 120,000	\$ 50,679,917
Historical Commission	\$ 720,053	\$ 68,300	\$ 2,500	\$ -	\$ 790,853
Housing	\$ 5,340,651	\$ 30,985,805	\$ 8,425	\$ -	\$ 36,334,881
Human Resources	\$ 2,892,445	\$ 1,805,550	\$ 376,500	\$ -	\$ 5,074,495
Human Services	\$ 35,714,277	\$ 22,554,011	\$ 108,245	\$ -	\$ 58,376,533
Inspectional Services	\$ 3,652,556	\$ 411,960	\$ 12,875	\$ -	\$ 4,077,391
Law	\$ 2,674,284	\$ 838,530	\$ 363,740	\$ -	\$ 3,876,554
Library	\$ 11,513,417	\$ 4,332,929	\$ 106,350	\$ -	\$ 15,952,696
License Commission	\$ 1,131,445	\$ 44,520	\$ 5,400	\$ -	\$ 1,181,365
Mayor	\$ 610,176	\$ 238,600	\$ 25,500	\$ -	\$ 874,276
MWRA	\$ -	\$ 34,312,984	\$ -	\$ -	\$ 34,312,984
Office of Sustainability	\$ 1,403,524	\$ 1,386,000	\$ 25,000	\$ -	\$ 2,814,524
Police Department	\$ 52,003,619	\$ 3,773,375	\$ 193,000	\$ 932,500	\$ 56,902,494
Public Works	\$ 27,898,202	\$ 33,058,056	\$ 271,590	\$ 1,445,000	\$ 62,672,848
Reserve	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000
Transportation	\$ 9,947,021	\$ 6,003,935	\$ 36,685	\$ 78,800	\$ 16,066,441
Veteran's Administration	\$ 649,536	\$ 122,335	\$ 462,800	\$ -	\$ 1,234,671
<b>Subtotal</b>	<b>\$ 641,602,769</b>	<b>\$ 221,154,291</b>	<b>\$ 5,484,945</b>	<b>\$ 116,022,930</b>	<b>\$ 984,264,935</b>

Department	State Assessment	Total Assessments
Cherry Sheet Assessments	\$ 33,590,505	\$ 33,590,505

<b>Grand Total</b>	<b>\$ 1,017,855,440</b>
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Department	Charges for Service	Fines and Forfeits	Intergov. Revenue	Licenses and Permits	Misc. Revenue	Taxes	Grand Total
Office of Sustainability	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,814,524	\$ 2,814,524
Police Department	\$ 283,000	\$ 140,100	\$ 856,605	\$ 7,800	\$ 100,000	\$ 55,514,989	\$ 56,902,494
Public Works	\$ 8,752,538	\$ -	\$ 1,523,925	\$ 770,000	\$ 1,434,325	\$ 50,192,060	\$ 62,672,848
Reserve	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 40,000
Transportation	\$ 9,038,780	\$ 5,465,661	\$ -	\$ 1,200,000	\$ 362,000	\$ -	\$ 16,066,441
Veteran's Administration	\$ -	\$ -	\$ 391,774	\$ -	\$ -	\$ 842,897	\$ 1,234,671
<b>Grand Total</b>	<b>\$ 92,103,140</b>	<b>\$ 10,844,090</b>	<b>\$ 62,776,506</b>	<b>\$ 37,614,860</b>	<b>\$ 55,708,325</b>	<b>\$ 758,808,519</b>	<b>\$ 1,017,855,440</b>



CITY COUNCIL., CITY OF CAMBRIDGE  
SUBMITTED APRIL 27, 2026

Introduced by City Manager Yi-An Huang:

**AN ORDER CONCERNING APPROPRIATIONS FOR THE FISCAL YEAR BEGINNING JULY 1, 2026**

**ORDERED:** That the following sums, designated as appropriations, are hereby appropriated in the Public Investment Fund of the City of Cambridge.

Project	Appropriations
Cable TV: Broadcasting Equipment Upgrades	\$ 150,000.00
CDD: Open Space - Danehy Park Improvement Plan & Maintenance	\$ 375,000.00
CDD: Storefront Improvement Program	\$ 200,000.00
Emergency Communications: Radio System Improvements	\$ 690,000.00
Finance: Discretionary E-Gov	\$ 200,000.00
Finance: Non-Discretionary E-Gov Projects	\$ 1,200,000.00
Finance: Participatory Budgeting	\$ 650,000.00
Finance: Physical Security Program	\$ 235,000.00
Fire: Vehicle Equipment Plan	\$ 2,000,000.00
Human Services: Buildings Improvements	\$ 30,000.00
Human Services: Disability Commission ADA Accessibility Implementation	\$ 50,000.00
Human Services: Recreation Improvements	\$ 78,000.00
Police: Body Armor Replacement	\$ 300,000.00
Public Works: Buildings - Carpet and Furnishings	\$ 175,000.00
Public Works: Cambridge Cemetery Improvements	\$ 450,000.00
Public Works: Electrical - Arc Flash Safety Program	\$ 300,000.00
Public Works: Electrical - Street Lighting Replacements	\$ 400,000.00
Public Works: Energy - Energy Efficiency	\$ 500,000.00
Public Works: Energy - Renewable Energy	\$ 800,000.00
Public Works: Parks Restoration	\$ 1,400,000.00
Public Works: Sewer/Stormwater - Green Stormwater Infrastructure	\$ 500,000.00
Public Works: Sewer/Stormwater - Remedial Construction	\$ 12,375,000.00
Public Works: Streets - Complete Streets Reconstruction	\$ 3,516,078.00
Public Works: Urban Forestry Program	\$ 1,450,000.00
Transportation: Bicycle Parking Program and Bus Stop Amenities	\$ 100,000.00
Transportation: Bluebikes Equipment Program	\$ 718,500.00

Project	Appropriations
Transportation: Electric Vehicle Charging Infrastructure	\$ 250,000.00
Transportation: Fleet Vehicle Replacement	\$ 50,000.00
Transportation: Garage Capital Repairs and Equipment	\$ 425,000.00
Transportation: Grand Junction Multi-Use Path	\$ 10,250,000.00
Transportation: Traffic Signal Program	\$ 500,000.00
Transportation: Vision Zero Safety Improvements	\$ 500,000.00
Water: Fresh Pond Master Plan Implementation	\$ 250,000.00
Water: Treatment Plant Equipment & Systems Upgrade	\$ 610,000.00
Water: Water Works Construction	\$ 3,005,505.00
Water: Watershed Improvements	\$ 490,000.00
<b>TOTAL</b>	<b>\$ 45,173,083.00</b>

**BE IT FURTHER ORDERED:** That the city appropriations and in the Public Investment Fund are to be financed by estimated revenues drawn from the following sources:

<b>Financing Plan Classification</b>	<b>Revenue</b>
Chapter 90	\$3,351,078.00
Departmental Revenue	\$243,000.00
Free Cash	\$7,555,000.00
Mitigation Revenue	\$10,543,500.00
Parking Fund Balance	\$386,990.00
Parking Fund Revenues	\$1,863,010.00
Property Taxes	\$3,650,000.00
Sewer Service Charges	\$12,875,000.00
Street Preservation Offset Fund	\$150,000.00
Tree Program Revenues	\$200,000.00
Water Service Charges	\$4,355,505.00
<b>TOTAL</b>	<b>\$45,173,083</b>

The following projects will be submitted separately for appropriations.

PROJECT	APPROPRIATIONS
Capital Building Projects: Municipal Facilities Improvements Plan	\$28,500,000.00
CDD: Open Space - Gold Star Mothers Park Remediation	\$14,000,000.00
Finance: Modernization of ERP Systems	\$12,000,000.00
Public Works: Sewer/Stormwater - Baldwin	\$8,375,000.00
Public Works: Sewer/Stormwater - Climate Change	\$500,000.00
Public Works: Sewer/Stormwater - Combined Sewer Overflow	\$7,500,000.00
Public Works: Sewer/Stormwater - Harvard Square	\$1,000,000.00
Public Works: Streets - Central Square	\$10,000,000.00
Public Works: Streets - Complete Streets Reconstruction	\$13,000,000.00
School: Building Repairs and Improvements	\$12,795,000.00
Water: Ozone Generator Replacement	\$310,000.00
Water: Water Works Construction	\$2,000,000.00
<b>TOTAL</b>	<b>\$109,980,000</b>

To meet the appropriations, orders will be submitted that the Treasurer with the approval of the City Manager be authorized to borrow the following amounts under Chapter 44 of the General Laws or any other enabling authority:

FINANCING PLAN CLASSIFICATION	REVENUE
Sewer Bond	\$17,375,000.00
Tax Bond	\$90,295,000.00
Water Bond	\$2,310,000.00
<b>TOTAL</b>	<b>\$109,980,000</b>