

CITY MANAGER'S AGENDA

1. A communication transmitted from Yi-An Huang, City Manager, relative to an update on the Safety Net Family Shelter. (CM24#38)
2. A communication transmitted from Yi-An Huang, City Manager, relative to the reappointment of Eric Williams as Constable without Power. (CM24#39)
3. A communication transmitted from Yi-An Huang, City Manager, relative to the appointment of Tahir Kapoor as a member of the Cambridge Water Board. (CM24#40)
4. A communication transmitted from Yi-An Huang, City Manager, relative to the reappointment of Larry Ward as an Election Commissioner for a term of 4 years. (CM24#41)
5. A communication transmitted from Yi-An Huang, City Manager, relative to the City of Cambridge retaining its AAA rating from the nation's three major credit rating agencies. (CM24#42) [[text of reports](#)]
6. A communication transmitted from Yi-An Huang, City Manager, relative to recommendations for the block rates for water consumption and sewer use for the period beginning April 1, 2024 and ending March 31, 2025. (CM24#43) [[text of report](#)]
7. Transmitting Communication from Yi-An Huang, City Manager, relative to the appropriation of \$2,000 to the Grant Fund Public Works Department Other Ordinary Maintenance account, for a donation received from the Kemp family for the Alexander W. Kemp playground at the Cambridge Common. (CM24#44)
8. Transmitting Communication from Yi-An Huang, City Manager, relative to the appropriation of \$110,500 to the Grant Fund Public Works Department Other Ordinary Maintenance account. This program provides payments to municipalities that have implemented programs and policies proven to maximize reuse, recycling and waste reduction. The funds will be used to support the City's recycling programs such as purchasing totes for residential and business recycling. (CM24#45)
9. Transmitting Communication from Yi-An Huang, City Manager, relative to the appropriation of \$680,000 from Free Cash to the Public Investment Fund Public Works Extraordinary Expenditures account to update equipment associated with winter snow and ice operations. This funding will support replacing two aging dump trucks with plows and salters and the purchase of two sidewalk machines to clear sidewalks and bike lanes. (CM24#46)
10. Transmitting Communication from Yi-An Huang, City Manager, relative to the appropriation of \$468,295 from the General Fund Public Works Department Salary and Wages account to the General Fund Public Works Department Other Ordinary Maintenance account, for snowstorm related expenses associated with snow plowing and snow removal contracts. (CM24#47)
11. Transmitting Communication from Yi-An Huang, City Manager, relative to the appropriation of \$1,000,000 from Free Cash to the Public Investment Fund Public Works

Department Extraordinary Expenditures account for street repairs required due to significant winter weather damage. (CM24#48)

12. Transmitting Communication from Yi-An Huang, City Manager, relative to the appropriation of \$75,000 from the General Fund Public Works Salary and Wages account to the General Fund Public Works Travel and Training (Judgment and Damages) account to cover costs related to medical bills and settlements for Public Works personnel injured in the course of their job. (CM24#49)

UNFINISHED BUSINESS

1. Ordinance 2023 #8B Amend Chapter 14.04 – Fair Housing [Passed to 2nd Reading Oct 2, 2023; Amended Nov 6, 2023; to remain on Unfinished Business pending legislative approval of Special Act needed prior to ordination] (ORD23-8B)

APPLICATIONS AND PETITIONS

1. An application from MIT Museum requesting permission for a seventy (70) temporary banner across Massachusetts Avenue, Sydney Street to Memorial Drive and Main Street inviting visitors to the MIT Museum from April 2024 through Dec 31, 2024. (AP24#8)
2. An application from Fernando Dalfior, requesting permission for a curb cut at the premises numbered 131 Sherman Street; said petition has received approval from Inspectional Services, Traffic, Parking and Transportation, Historical Commission and Public Works. No response has been received from the neighborhood association proof of abutters has been provided. (AP24#9)

COMMUNICATIONS

1. A communication from Alec Rogers regarding Separated Bike Lanes.
2. A communication from Andy Nash regarding PO#5.
3. A communication from Bill McAvinney regarding "I Strongly Support PO#30 & 15 story+ housing on lot 5".
4. A communication from Carolyn Fuller regarding PO#5.
5. A communication from Carolyn Magid regarding supporting PO#5 (tenant right to counsel/tenant protections).
6. A communication from Catey Boyle regarding Support for PO#5.
7. A communication from Catherine Brewster regarding Bike lanes and commuting.
8. A communication from Cathleen Higgins regarding support PO#5, Tenant Protection Resources; support for as much housing as possible in Central Sq (re: Central Sq Lots Study).
9. A communication from CC LeBlanc regarding [Cambridgeport] Passionate Support for Right to Counsel in Summary Process - PO24#10.
10. A communication from Central Square Tenants regarding Passionate Support for Right to Counsel in Summary Process - PO24#10.
11. A communication from Charles Franklin regarding Strong Support for PO#5.
12. A communication from Dan Phillips regarding support of tenant protections.
13. A communication from Dan Totten regarding more on central & community engagement.

14. A communication from David Sullivan regarding Please support PO#5, Tenant Protection Resources.
15. A communication from Debra Fox regarding Tenant Projection Policy Order.
16. A communication from Devon Davidson regarding PO#5, Tenant Protection Resources.
17. A communication from Emiliano Falcon-Morano regarding ACLU Request – 3/4/24 City Council Meeting CM24#28.
18. A communication from Ethan Frank regarding Thank you for Binney Street (PO24#12) and Question on the Report on legal opinions for transportation fees (No. 24-4).
19. A communication from Jeff and Pat Petrucelly regarding Council Meeting Mar 4, 2024 - - Tenant Protections.
20. A communication from John Callera regarding separated bicycle lanes.
21. A communication from John Hanratty regarding EDUR Meeting - Small Business Impact Study is Misleading and Provides No Relevant Results.
22. A communication from Judy Johnson regarding PO#5.
23. A communication from Kevin Wilson regarding Please continue to implement the separated bike network on schedule.
24. A communication from Lee Farris regarding Residents Alliance support for tenant protections, PO #5.
25. A communication from Mark Stewart regarding bike lanes.
26. A communication from Matt Sievers regarding Support for Tenant Protections.
27. A communication from Puja Kranz-Howe regarding Cambridge City Council Meeting PO#5 Written Testimony 3/4/24.
28. A communication from Quinton Zondervan regarding Thank you for taking action at Cardinal Medeiros Ave.
29. A communication from Roy Russell regarding Please continue to improve our cycling infrastructure.
30. A communication from Shannon Canavin regarding Support for PO24#30.
31. A communication from Jacquelyn Smith regarding PO#5 and support for House Bill 4360.
32. A communication from Susan Fleischmann regarding PO24#30.
33. A communication from Susan Redlich regarding Support PO#5 to increase city resources for tenants facing eviction.
34. A communication from Young Kim regarding Requesting Resolution to Recognize Water Department Staff for exemplary service.
35. A communication from Young Kim regarding Communications #39 & 41.
36. A communication from Young Kim regarding 3/6/2024 Committee Meeting on CSO Economic Impact Report.
37. A communication from Young Kim regarding Swift action on PO24#12 re: safety improvements to the intersection of Cardinal Medeiros Ave Binney St and Bristol St.
38. A communication from Joseph Hajjar regarding Loving the Bike Lanes in Cambridge.
39. A communication from Katie O'Connor regarding Please continue bike lane build out.
40. A communication from Dan Totten regarding thoughts on Central.
41. A communication from Rumen Hristov regarding Bike Lanes endorsement.
42. A communication from John Hawkinson regarding deferring action on the Council Rules amendments.

RESOLUTIONS

1. Congratulations to Christiana Malgwi on her retirement from the Cambridge Health Alliance. Councillor Toner

ORDERS

1. That the Executive Assistant to the City Council confer with the Dedication Committee to consider a request from Vice Mayor McGovern for a suitable dedication in the vicinity of Copley Street and Walden Street in honor of Luke B. Santos. Vice Mayor McGovern (PO24#31)
2. That the City Manager is requested to work with the relevant departments and the United States Postal Service to examine whether a new street name for 91, 93, and 95 Pearl Street and 4 William Street and accompanying sign can be given to these houses. Councillor Sobrinho-Wheeler, Vice Mayor McGovern, Councillor Pickett, Councillor Siddiqui (PO24#32)
3. That the City Manager is requested to work with the Animal Commission, the Law Department, and any other City departments, to amend Cambridge Code of Ordinances §6.08.010 (“Regulation of vicious dogs”) to bring into compliance with State law and creation of Kennel Licenses. Vice Mayor McGovern, Councillor Nolan, Councillor Pickett (PO24#33)
4. That the City Manager is requested to work with relevant City departments and meet with the MBTA and City of Boston in advance of the July Red Line shutdown about the implementation of a fare-free 1 bus program. Councillor Sobrinho-Wheeler, Councillor Siddiqui, Councillor Azeem, Vice Mayor McGovern (PO24#34)
5. That the City Manager is requested to work with the Law Department and Community Development Department to study whether the City Council could add maximum lot area per dwelling unit, maximum setback requirements, and minimum floor area ratios in some districts or as part of an overlay in the Zoning Ordinance and whether the City Council could require a special permit for a down conversion in developments that would result in a net loss of housing units. Councillor Sobrinho-Wheeler, Councillor Azeem, Councillor Wilson, Councillor Nolan (PO24#35)
6. That the City Manager is requested to direct the appropriate City staff to investigate and determine what measures, if any, can be taken to mitigate the noise impacts of waste management disposal operations on residents in the North Point District while remaining compliant with existing legal requirements. Mayor Simmons (PO24#36)
7. That the City Manager is requested to direct the Community Development Department to work with the chairs of the Housing Committee on zoning language that effectively promotes multi-family housing, including inclusionary units, citywide. Councillor Azeem, Vice Mayor McGovern, Councillor Siddiqui, Councillor Wilson (PO24#37)
8. That the Executive Assistant to the City Council confer with the Dedication Committee to consider a request for a dedication in a suitable location to honor Roderick L. “Kito” Jackson. Councillor Wilson, Mayor Simmons (PO24#38)

9. That the City Manager is requested to work with relevant City departments and report back to the City Council with recommendations for adjusting parking permit fees to better align with associated costs. Councillor Nolan, Councillor Azeem (PO24#39)
10. That the City Manager is requested to work with relevant City departments to develop ways to fund support of decarbonization and clean energy projects and technical assistance for property owners of all types especially those with limited resources, with an initial focus on work associated with BEUDO emissions reduction requirements. Councillor Nolan, Councillor Sobrinho-Wheeler, Councillor Pickett, Councillor Siddiqui (PO24#40)

COMMITTEE REPORTS

1. The **Government Operations, Rules, and Claims**

Committee held a public hearing on Feb 15, 2024, which was recessed, and reconvened on Feb 26, 2024. The Call of the meeting was to review and discuss possible amendments to the City Council Rules. At the meeting on Feb 26, 2024, the Committee voted to send 46 rule changes to the full City Council with a favorable recommendation. Please see orders within the report. [[text of report](#)]

2. The **Finance Committee** held a public hearing on Feb 28, 2024 to review and discuss the Operating Budget in advance of the FY25 budget season including a discussion of budget obligations and future spending planning and to discuss City Council budget priorities and goals. [[text of report](#)]

3. The **Economic Development and University Relations**

Committee held a public hearing on Mar 6, 2024 to review and discuss the recent Cycling Safety Ordinance (CSO) Economic Impact Report. [[text of report](#)]

COMMUNICATIONS & REPORTS FROM CITY OFFICERS

1. A communication from Vice Mayor McGovern and Councillor Wilson regarding the Human Services and Veterans Committee. (COF24#26)
2. A communication from Diane LeBlanc, City Clerk, transmitting an update regarding legislative activity. (COF24#27)
3. A communication from Mayor E. Denise Simmons, transmitting the announcement of participation in the Mayor's Alliance to End Childhood Hunger. (COF24#28)

HEARING SCHEDULE

Mon, Mar 18

5:30pm City Council Meeting

Tues, Mar 19

3:00pm The **Finance Committee** will hold a public meeting to review and discuss the FY25 Capital Budget and to continue the Dec 12, 2023 City Council discussion on Public Investment Planning and to discuss City Council budget priorities and goals.

Mon, Mar 25

5:30pm City Council Meeting

Tues, Mar 26

3:00pm The **Finance Committee** will hold a public meeting to receive a status update on the American Rescue Plan Act (ARPA) funding in Cambridge, as well as to review and discuss the Police Department budget for FY25 before it is submitted to the City Manager, as required under Cambridge Municipal Code Chapter 2.74.040.

Wed, Mar 27

12:00pm The **Health and Environment Committee** will hold a public hearing to discuss regional coastal flood resilience interventions required to address increased vulnerability due to climate change risk.

Mon, Apr 1

5:30pm City Council Meeting

Tues, Apr 2

3:00pm The **Public Safety Committee** will hold a public hearing on the State of Policing and Community Safety in Cambridge with an update on recommendations from the Police Executive Research Forum (PERF) report.

Mon, Apr 8

5:30pm City Council Meeting

Wed, Apr 10

3:00pm The **Transportation and Public Utilities Committee** will hold a public hearing to discuss how the city factors potential street congestion into street re-design, monitors and adjusts for street congestion (especially in newly reconfigured areas such as North Mass Ave., Garden Street, and Inman Square/Cambridge Street) and understand its impacts on residents, businesses, and public safety. In addition, the Committee will review and learn how the city is planning for potential impacts on Cambridge streets of DCR's plan to reduce Memorial Drive from four lanes to two lanes between the JFK Street and the Eliot Bridge.

Mon, Apr 22

5:30pm City Council Meeting

Wed, Apr 24

3:00pm The **Transportation and Public Utilities Committee** will hold a public hearing on the Digital Navigator Pilot Program (DNP), a collaborative effort between the City of Cambridge Information Technology Department, Cambridge Public Library, Cambridge Public Schools Department, Just A Start, and Cambridge Community Television (CCTV) to discuss how this initiative is designed to support residents' digital needs.

Mon, Apr 29

5:30pm City Council Meeting

Mon, May 6

5:30pm City Council Meeting

Mon, May 13

5:30pm City Council Meeting

Mon, May 20

5:30pm City Council Meeting

Mon, June 3

5:30pm City Council Meeting

Mon, June 10

5:30pm City Council Meeting

Mon, June 17

5:30pm City Council Meeting

Mon, June 24

5:30pm City Council Meeting

TEXT OF ORDERS

O-1 Mar 18, 2024

VICE MAYOR MCGOVERN

ORDERED: That the Executive Assistant to the City Council confer with the Dedication Committee to consider a request from Vice Mayor McGovern for a suitable dedication in the vicinity of Copley Street and Walden Street in honor of Luke B. Santos.

O-2 Mar 18, 2024

COUNCILLOR SOBRINHO-WHEELER

VICE MAYOR MCGOVERN

COUNCILLOR PICKETT

COUNCILLOR SIDDIQUI

WHEREAS: The residents of 91 Pearl Street, 93 Pearl Street, 95 Pearl Street and 4 William Street in Cambridgeport experience difficulty receiving mail, packages, and visitors due to [their houses facing inward down a short drive](#) unlike other houses on Pearl and William streets; and

WHEREAS: This creates confusion both for residents and for mail and delivery workers; and

WHEREAS: The residents of these homes have expressed interest in a new street name and sign for the houses on this short drive to help with locating their houses; and

WHEREAS: There is a similarly short drive of houses set-back from Cottage Street nearby in Cambridgeport that has a dedicated street name of “Cottage Court”; now therefore be it

ORDERED: That the City Manager be and hereby is requested to work with the relevant departments and the United States Postal Service to examine whether a new street name such as “South William Court” and accompanying sign can be given to these houses.

O-3 Mar 18, 2024

VICE MAYOR MCGOVERN

COUNCILLOR NOLAN

COUNCILLOR PICKETT

ORDERED: That the City Manager be and hereby is requested to work with the Animal Commission, the Law Department, and any other City departments, to amend Cambridge Code of Ordinances §6.08.010 (“Regulation of vicious dogs”) to bring into compliance with State law; and be it further

ORDERED: That the City Manager be and hereby is requested to work with the Animal Commission, the Law Department, and any other City Departments, to create a “Kennel License” that complies with Massachusetts General Laws Section 137A.

O-4 Mar 18, 2024

COUNCILLOR SOBRINHO-WHEELER

COUNCILLOR SIDDIQUI

COUNCILLOR AZEEM

VICE MAYOR MCGOVERN

WHEREAS: Fare-free buses speed up bus service, reduce assaults on bus drivers, improve equity, and eliminate the need for fare inspections; and

WHEREAS: Cities and transit authorities across the country have moved to a fare-free model for buses, including the Worcester and Merrimack Valley Regional Transportation Authorities in Massachusetts; and

WHEREAS: In the MBTA system, the City of Boston currently has three fare-free bus routes for the 23, 28, and 29 buses, which will continue through at least March 2026, and [the City of Boston has expressed interest in working with Cambridge on a fare-free 1 bus program](#); and

WHEREAS: The City of Cambridge and the Cambridge City Council have been exploring a fare-free bus program [since 2020](#), including with a [Fare-Free Bus Pilot Working Group](#); and

WHEREAS: The City of Boston has funded its fare-free bus program with ARPA funding, which Cambridge can continue to spend until 2026 if it is obligated by the end of 2024; and

WHEREAS: Planned Red Line closures in 2024—including a closure for most of July that will shut down the Red Line from Alewife to Kendall/MIT—could lead to severe traffic increases unless alternate public transit accommodations are put in place; and

WHEREAS: The MBTA and MassDOT have recently made alternate public transit options free in cases of major construction work, including making the 57 bus free during the Green Line closure and making the Blue Line free during the Sumner Tunnel closures; now therefore be it

ORDERED: That the City Manager be and hereby is requested to work with relevant City departments and meet with the MBTA and City of Boston in advance of the July Red Line shutdown about the implementation of a fare-free 1 bus program; and be it further

ORDERED: That the City Manager be and hereby is requested to report back to the City Council in a timely manner.

O-5 Mar 18, 2024

COUNCILLOR SOBRINHO-WHEELER

COUNCILLOR AZEEM

COUNCILLOR WILSON

COUNCILLOR NOLAN

WHEREAS: Cambridge’s current Zoning Ordinance and the state building code in some cases incentivizes the tear down of existing multi-family homes such as triple-deckers and other types of more affordable housing and the replacement of them with multi-million-dollar single unit dwellings; and

WHEREAS: These down conversions result in a loss of much needed housing and a replacement of homes that are affordable for more Cantabrigians with housing that is out of reach for most residents; and

WHEREAS: Cambridge's Zoning Ordinance currently has minimum setback and lot area per dwelling unit and maximum floor area ratio requirements but not maximum setback and lot area per dwelling unit or minimum floor area ratio requirements; and

WHEREAS: Cambridge's Zoning Ordinance should incentivize housing affordability rather than the replacement of existing multi-family homes with new, expensive single unit dwellings or the creation of large, single unit dwellings on parcels where more affordable multifamily housing could be built; and

WHEREAS: Adding maximum lot area per dwelling units and setback requirements and minimum floor area ratios in some districts would help disincentivize down conversions and the loss of affordable multifamily housing; now therefore be it

ORDERED: That the City Manager be and hereby is requested to work with the Law Department and Community Development Department to study whether the City Council could add maximum lot area per dwelling unit, maximum setback requirements, and minimum floor area ratios in some districts or as part of an overlay in the Zoning Ordinance; and be it further

ORDERED: That the City Manager be and hereby is requested to work with the Law Department and Community Development Department to study whether the City Council could require a special permit for a down conversion in developments that would result in a net loss of housing units.

O-6 Mar 18, 2024

MAYOR SIMMONS

WHEREAS: Residents living near 1 Leighton Street in the North Point District have expressed significant concerns regarding the noise generated by waste disposal operations in their vicinity; and

WHEREAS: These operations, which can take place outside of normal work hours, have been identified as a detriment to the quality of life for many residents in the area, leading to complaints to the Mayor's Office; and

WHEREAS: The License Commission has acknowledged the issue, yet highlighted the constraints placed by M.G.L. c. 111, § 31A, which prohibits the City from limiting the hours that disposal companies can collect waste in areas zoned for business, commercial, or industrial use, which is applicable to the North Point District; and

WHEREAS: These constraints notwithstanding, it is crucial for the City Council to address this issue responsibly while adhering to legal constraints and considering the well-being of its residents; now therefore be it

ORDERED: That the City Manager be and hereby is requested to direct the appropriate City staff to investigate and determine what measures, if any, can be taken to mitigate the noise impacts of waste management disposal operations on residents in the North Point District while remaining compliant with existing legal requirements; and be it further

ORDERED: That the City Manager be and hereby is requested to report back to the City Council on this matter in a timely manner.

O-7 Mar 18, 2024

COUNCILLOR AZEEM

VICE MAYOR MCGOVERN

COUNCILLOR SIDDIQUI

COUNCILLOR WILSON

WHEREAS: In order to help end the housing shortage our city is facing and provide housing for all, we must encourage the construction of multifamily housing in every neighborhood of Cambridge; and

WHEREAS: The current zoning in Cambridge prevents the construction of many multi-family homes, to the point that most of our housing stock is currently nonconforming; and

WHEREAS: The current zoning in Cambridge "[reflects a preference for socioeconomic exclusionary practices](#)" such as racism and classism, as is evident when you overlay a redlining map on a zoning map; and

WHEREAS: Exclusionary zoning prevents housing opportunities in certain neighborhoods for many in our city by artificially constraining supply; and

WHEREAS: Inclusionary zoning has provided the majority of new affordable housing in Cambridge since its [adoption in 1998](#), but cannot be effective in areas without zoning that encourages multi-family housing; and

WHEREAS: The Housing Committee [has discussed](#) ending exclusionary zoning in previous terms; now therefore be it

ORDERED: That the City Manager be and hereby is requested to direct the Community Development Department to work with the chairs of the Housing Committee on zoning language that effectively promotes multi-family housing, including inclusionary units, citywide, and hereby is requested to report back to the Housing Committee on this matter as soon as possible.

O-8 Mar 18, 2024

COUNCILLOR WILSON

MAYOR SIMMONS

WHEREAS: The City Council honored the life and legacy of Mr. Roderick L. Jackson, affectionately known as "Kito", with a unanimous resolution on the 18th of December in the year 2023; now therefore be it

ORDERED: That the Executive Assistant to the City Council confer with the Dedication Committee to consider a request for a dedication in a suitable location to honor Roderick L. "Kito" Jackson; and be it further

ORDERED: That the City Clerk be and hereby is requested to forward this order to the Dedication Committee for their review and approval.

O-9 Mar 18, 2024

COUNCILLOR NOLAN

COUNCILLOR AZEEM

WHEREAS: On December 6, 2023, the Health and Environment Committee and the Transportation and Public Utilities Committee held a [public hearing](#) to discuss [PO23#137](#), and to discuss options for amending parking fees and regulations throughout the City in order to further support the City's goals of low carbon travel; and

WHEREAS: On March 4, 2024, the City Manager delivered a legal opinion, [CM24#24](#), outlining potential pathways to amend the parking permit program; and

WHEREAS: Several ideas were discussed in the committee meeting including raising parking permitting fees to accurately reflect the real costs associated with the permitting system within the city while continuing to support the needs of low-income residents as well as raising the parking permit fees for larger vehicles that take up more space on the public right of way; and

WHEREAS: The current parking permit fee structure only takes age into account, which is not an accurate predictor of financial security, a low-income test could better reflect the needs of residents of all ages; now therefore be it

ORDERED: That the City Manager be and hereby is requested to work with relevant City departments and report back to the City Council with recommendations for adjusting parking permit fees to better align with associated costs while incorporating a tiered structure that takes into account low-income users and larger vehicles, with the report submitted in time that any recommended fee adjustments may be made for next year's cycle of resident permit applications.

O-10 Mar 18, 2024

COUNCILLOR NOLAN

COUNCILLOR SOBRINHO-WHEELER

COUNCILLOR PICKETT

COUNCILLOR SIDDIQUI

WHEREAS: In 1999 the City of Cambridge joined the Cities for Climate Protection and for more than twenty years has consistently sought to be a leader in sustainability by launching many programs and initiatives to address the need to reduce emission pollution and do all it can to address the ongoing and increasingly dire threat of climate change; and

WHEREAS: The Cambridge City Council has gone on record numerous times in support for using 100% clean and renewable energy in Cambridge, including building energy use and transportation, by 2035, including [PO17#109](#) and [PO21#272](#); and

WHEREAS: Regulating emissions of large buildings is the most impactful action we can take at the City level to avert the worst impacts of climate change and reduce greenhouse gas emission pollution locally, and to try and achieve progress on previously unmet goals, the City Council passed amendments to the [Building Energy Use Disclosure Ordinance](#) (BEUDO) in June 2023 to require reductions in commercial buildings; and

WHEREAS: The Cambridge [Net Zero Action Plan](#) identifies access to capital and financing as a key barrier preventing many building owners from completing energy upgrades and suggests: "it will be important to identify funding or financing vehicles that owners currently have access to, understand where there are gaps, and, if needed, create a support structure that links retrofit activities to capital," and the Climate Committee (formerly the Climate Protection Action Committee) has regularly asked for more resources to meet the city's goals; and

WHEREAS: In order to continue to make progress on decarbonization goals, the city needs to address barriers to success, some of which are identified in the [Climate Crisis Working Group Report](#): "the cultural mindset around climate, lack of funding, an aversion to mandates, and structural challenges;" and

WHEREAS: Environmental justice and equity drive decisions on climate actions, which requires attention to the financial needs and capacity of all stakeholders including those in need of technical and financial assistance, and by providing access to funding and capital resources, Cambridge can incentivize decarbonization, reduce greenhouse gas emissions citywide, and provide a model of equitable access to action against climate change; now therefore be it

ORDERED: That the City Manager be and hereby is requested to work with relevant City departments to develop ways to fund support of decarbonization and clean energy projects and technical assistance for property owners of all types especially those with limited resources, with an initial focus on work associated with BEUDO emissions reduction requirements; and be it further

ORDERED: That the City Manager be and hereby is requested to work with relevant City departments to provide recommendations for funding sources and technical assistance to assist small building owners with necessary retrofits to better comply with energy reduction requirements associated with BEUDO in order to further support the city's goals of building decarbonization and report back to the City Council in a timely manner before the FY2025 budget is finalized.